

2020/21 REVISED ESTIMATE	Actual Balance as at 01/04/2020 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Estimated Balance as at 31/03/2021 £
<u>Earmarked Reserves</u>				
Building Control	10,315	0	0	10,315
Capital Investment	563,319	0	(105,379)	457,940
Elections	-	41,217	0	41,217
Homelessness	-	304,060	0	304,060
Insurance	106,014	40,000	(10,000)	136,014
Investment - I.T. Strategy	480,870	660,685	(341,802)	799,753
Land Charges	17,951	0	0	17,951
Leisure Management	206,081	7,380	0	213,461
New Homes Bonus	1,706,247	0	(568,749)	1,137,498
Non-Domestic Rates Equalisation	3,900,608	6,012,090	(1,292,269)	8,620,429
Performance Reward Initiatives	24,564	0	(3,000)	21,564
Property Investment Fund	1,000,000	1,640,000	0	2,640,000
Value for Money	802,582	47,143	(153,486)	696,239
Vehicle Replacement/Street Cleansing Maintenance	2,917,655	626,720	(3,023,842)	520,533
TOTAL Earmarked Reserves	11,736,206	9,379,295	(5,498,527)	15,616,974
<u>Ring-fenced Reserves</u>				
Enterprise Zone Growth	1,160,907	46,989	(508,540)	699,356
TOTAL Ring-fenced Reserves	1,160,907	46,989	(508,540)	699,356
TOTAL Reserves	12,897,113	9,426,284	(6,007,067)	16,316,330
<u>Balances</u>				
General Fund	13,906,033	0	(2,628,350)	11,277,683
TOTAL Balances	13,906,033	0	(2,628,350)	11,277,683
TOTAL Reserves and Balances	26,803,146	9,426,284	(8,635,417)	27,594,013

2021/22 LATEST ESTIMATE	Estimated Balance as at 01/04/2021 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Estimated Balance as at 31/03/2022 £
<u>Earmarked Reserves</u>				
Building Control	10,315	0	0	10,315
Capital Investment	457,940	0	0	457,940
Elections	41,217	41,217	0	82,434
Homelessness	304,060	0	0	304,060
Insurance	136,014	40,000	0	176,014
Investment - I.T. Strategy	799,753	33,630	(86,000)	747,383
Land Charges	17,951	0	0	17,951
Leisure Management	213,461	7,380	0	220,841
New Homes Bonus	1,137,498	0	(568,749)	568,749
Non-Domestic Rates Equalisation	8,620,429	1,908,780	(5,183,910)	5,345,299
Together We Make a Difference*	21,564	0	0	21,564
Property Investment Fund	2,640,000	0	0	2,640,000
Value for Money	696,239	0	(50,500)	645,739
Vehicle Replacement/Street Cleansing Maintenance	520,533	580,149	(393,495)	707,187
TOTAL Earmarked Reserves	15,616,974	2,611,156	(6,282,654)	11,945,476
<i>* prev Performance Reward Initiatives</i>				
<u>Ring-fenced Reserves</u>				
Enterprise Zone Growth	699,356	0	(49,950)	649,406
TOTAL Ring-fenced Reserves	699,356	0	(49,950)	649,406
TOTAL Reserves	16,316,330	2,611,156	(6,332,604)	12,594,882
<u>Balances</u>				
General Fund	11,277,683	0	(483,000)	10,794,683
TOTAL Balances	11,277,683	0	(483,000)	10,794,683
TOTAL Reserves and Balances	27,594,013	2,611,156	(6,815,604)	23,389,565

MANPOWER BUDGET

In 2020/21, the Council's Budget included 317.22 full-time equivalent staff and in 2021/22 it has made provision for 320.18. The Council continues to implement service reviews resulting in a reduction in full-time equivalent positions since 2004/05 of 31% contributing significant savings towards the Council's commitment to deliver cost effective services.

2022/23 LATEST ESTIMATE	Estimated Balance as at 01/04/2022 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Estimated Balance as at 31/03/2023 £
<u>Earmarked Reserves</u>				
Building Control	10,315	0	0	10,315
Capital Investment	457,940	0	0	457,940
Elections	82,434	41,217	0	123,651
Homelessness	304,060	0	0	304,060
Insurance	176,014	40,000	0	216,014
Investment - I.T. Strategy	747,383	51,425	(86,000)	712,808
Land Charges	17,951	0	0	17,951
Leisure Management	220,841	7,380	0	228,221
New Homes Bonus	568,749	0	(568,749)	0
Non-Domestic Rates Equalisation	5,345,299	0	0	5,345,299
Together We Make a Difference*	21,564	0	0	21,564
Property Investment Fund	2,640,000	0	0	2,640,000
Value for Money	645,739	0	(50,500)	595,239
Vehicle Replacement/Street Cleansing Maintenance	707,187	578,679	(155,200)	1,130,666
TOTAL Earmarked Reserves	11,945,476	718,701	(860,449)	11,803,728
<i>* prev Performance Reward Initiatives</i>				
<u>Ring-fenced Reserves</u>				
Enterprise Zone Growth	649,406	0	(49,950)	599,456
TOTAL Ring-fenced Reserves	649,406	0	(49,950)	599,456
TOTAL Reserves	12,594,882	718,701	(910,399)	12,403,184
<u>Balances</u>				
General Fund	10,794,683	0	(1,499,000)	9,295,683
TOTAL Balances	10,794,683	0	(1,499,000)	9,295,683
TOTAL Reserves and Balances	23,389,565	718,701	(2,409,399)	21,698,867

2023/24 LATEST ESTIMATE	Estimated Balance as at 01/04/2023 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Estimated Balance as at 31/03/2024 £
<u>Earmarked Reserves</u>				
Building Control	10,315	0	0	10,315
Capital Investment	457,940	0	0	457,940
Elections	123,651	41,217	(164,868)	0
Homelessness	304,060	0	0	304,060
Insurance	216,014	40,000	0	256,014
Investment - I.T. Strategy	712,808	49,930	(86,000)	676,738
Land Charges	17,951	0	0	17,951
Leisure Management	228,221	1,240	0	229,461
New Homes Bonus	0	0	0	0
Non-Domestic Rates Equalisation	5,345,299	0	0	5,345,299
Together We Make a Difference*	21,564	0	0	21,564
Property Investment Fund	2,640,000	0	0	2,640,000
Value for Money	595,239	0	0	595,239
Vehicle Replacement/Street Cleansing Maintenance	1,130,666	575,685	(149,500)	1,556,851
TOTAL Earmarked Reserves	11,803,728	708,072	(400,368)	12,111,432
<i>* prev Performance Reward Initiatives</i>				
<u>Ring-fenced Reserves</u>				
Enterprise Zone Growth	599,456	0	(49,950)	549,506
TOTAL Ring-fenced Reserves	599,456	0	(49,950)	549,506
TOTAL Reserves	12,403,184	708,072	(450,318)	12,660,938
<u>Balances</u>				
General Fund	9,295,683	0	(2,633,000)	6,662,683
TOTAL Balances	9,295,683	0	(2,633,000)	6,662,683
TOTAL Reserves and Balances	21,698,867	708,072	(3,083,318)	19,323,621

2024/25 LATEST ESTIMATE	Estimated Balance as at 01/04/2024 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Estimated Balance as at 31/03/2025 £
<u>Earmarked Reserves</u>				
Building Control	10,315	0	0	10,315
Capital Investment	457,940	0	0	457,940
Elections	0	41,217	0	41,217
Homelessness	304,060	0	0	304,060
Insurance	256,014	40,000	0	296,014
Investment - I.T. Strategy	676,738	49,930	(86,000)	640,668
Land Charges	17,951	0	0	17,951
Leisure Management	229,461	0	0	229,461
New Homes Bonus	0	0	0	0
Non-Domestic Rates Equalisation	5,345,299	0	0	5,345,299
Together We Make a Difference*	21,564	0	0	21,564
Property Investment Fund	2,640,000	0	0	2,640,000
Value for Money	595,239	0	0	595,239
Vehicle Replacement/Street Cleansing Maintenance	1,556,851	575,685	(302,500)	1,830,036
TOTAL Earmarked Reserves	12,111,432	706,832	(388,500)	12,429,764
<i>* prev Performance Reward Initiatives</i>				
<u>Ring-fenced Reserves</u>				
Enterprise Zone Growth	549,506	0	(49,950)	499,556
TOTAL Ring-fenced Reserves	549,506	0	(49,950)	499,556
TOTAL Reserves	12,660,938	706,832	(438,450)	12,929,320
<u>Balances</u>				
General Fund	6,662,683	0	(2,815,000)	3,847,683
TOTAL Balances	6,662,683	0	(2,815,000)	3,847,683
TOTAL Reserves and Balances	19,323,621	706,832	(3,253,450)	16,777,003

2025/26 LATEST ESTIMATE	Estimated Balance as at 01/04/2025 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Estimated Balance as at 31/03/2026 £
<u>Earmarked Reserves</u>				
Building Control	10,315	0	0	10,315
Capital Investment	457,940	0	0	457,940
Elections	41,217	41,217	0	82,434
Homelessness	304,060	0	0	304,060
Insurance	296,014	40,000	0	336,014
Investment - I.T. Strategy	640,668	49,930	(86,000)	604,598
Land Charges	17,951	0	0	17,951
Leisure Management	229,461	0	0	229,461
New Homes Bonus	0	0	0	0
Non-Domestic Rates Equalisation	5,345,299	0	0	5,345,299
Together We Make a Difference*	21,564	0	0	21,564
Property Investment Fund	2,640,000	0	0	2,640,000
Value for Money	595,239	0	0	595,239
Vehicle Replacement/Street Cleansing Maintenance	1,830,036	575,685	(215,000)	2,190,721
TOTAL Earmarked Reserves	12,429,764	706,832	(301,000)	12,835,596
<i>* prev Performance Reward Initiatives</i>				
<u>Ring-fenced Reserves</u>				
Enterprise Zone Growth	499,556	0	(49,950)	449,606
TOTAL Ring-fenced Reserves	499,556	0	(49,950)	449,606
TOTAL Reserves	12,929,320	706,832	(350,950)	13,285,202
<u>Balances</u>				
General Fund	3,847,683	0	(2,941,000)	906,683
TOTAL Balances	3,847,683	0	(2,941,000)	906,683
TOTAL Reserves and Balances	16,777,003	706,832	(3,291,950)	14,191,885